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Application of Multi-tier Dispute Resolution Clauses ("MDR Clauses")

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I. Always Applicable?

- Always incorporate a MDR Clause?
 - No. Due to their complex structure, MDR Clauses are not necessary if expedited resolution is more appropriate and to the parties' best interest
 - Typical "tiers" of MDR Clauses:
 - Amicable negotiation
 - management escalation
 - mediation/conciliation
 - expert determination
 - arbitration/litigation

II. In Certain Industries?

- Which industries would require MDR Clauses?
 - Examples:
 - Construction: such as international construction and engineering projects
 - Energy: such as long term oil/gas supply disputes
 - Common features:
 - large scale of monetary payments
 - complex and scheduled performance of work
 - scheduled delivery of milestone work products

III. In Certain Parts of the World?

China

- Parties often incline to agree on a MDR Clause requiring
 - A pre-requisite amicable negotiation/mediation/conciliation phase
 - □ Typically 30, 45, 60 or 90 days
 - □ Known as "cool-off" period
 - □ Pre-requisite or soft requirement? (May vs. Shall, see next slide)
 - Followed by arbitration *or* litigation (cannot choose both under PRC law)

III. In Certain Parts of the World?

China

- Zoom-in: whether "amicable negotiation/mediation/conciliation" must be completed in order to satisfy the jurisdiction of an arbitral tribunal?
 - CIETAC traditional position: no need to be completed as long as either party doesn't want to negotiate/mediate/conciliate, unless explicit expression that the pre-condition "must" be completed.
 - Extraordinary case: Chinese politics is in the play.
 - Supreme People's Court: No need to prove that the process has been completed, which is considered fulfilled upon one party's filing for arbitration.

IV. In Certain Relationships?

• Which relationships would require carefully designed MDR Clause?

- Those where long-term stable relationship is the key for both parties' interest
 - Such as: long-term gas/oil supply contracts
- Those where stable relationship is the key due to the nature of the cooperation or due to one party's reliance on the relationship
 - Such as:
 - Government procurement projects (at least in China)
 - □ Product sharing contracts (where the State owns the resources)